

### **Annual General Meeting 2019**

0





- Welcome by the Chairman
- Voting on Resolutions
- Presentations
  - 2019 Review by the Chief Executive Officer
  - Financial Results by the Chief Financial Officer
  - What's Next by the Chief Executive Officer
- Questions

## Proxy Votes



Resolution	For	Against	Discretionary (Voted For)	Abstained	Excluded	Total For	Total Against
1 Adoption of Remuneration Report	31,946,606	4,177,812	496,556	13,939,438	41,716,686	88.6%	11.4%
2 Re-election of Mr Phil Warren as a Director	72,864,647	4,926,456	596,556	13,889,439	-	93.7%	6.3%
3 Ratification of May Placement	91,168,542	12,000	596,556	500,000	-	100.0%	0.0%
4 Approval of 10% Placement Facility	91,118,543	61,999	596,556	500,000	-	99.9%	0.1%
5 Approval of Employee Incentive Securities Plan	34,789,628	4,668,530	496,556	10,605,698	41,716,686	88.3%	11.7%
6 Approval of Proportional Takeover Provisions	74,250,951	16,929,591	596,556	500,000	-	81.6%	18.4%
7 Amendment to Constitution	74,253,313	16,927,229	596,556	500,000	-	81.6%	18.4%



### **CEO** Presentation



### Our Vision – *Renting made Easy*

### Recognise that renters are here to stay - demystify the process and make the experience equitable, easy and consistent

### **Our Philosophy**



#### Renters in Suits

Our renters will always be presented to agents and landlords in a way that maximises their chances of getting the home they want



#### Properties on Pedestals

We present our properties with additional, relevant information that makes the process easier for renters



#### Flick the Forms

Let's automate where we can. We are removing the need for most of the paperwork to help save our renters time and effort



#### Home for Renters

We are fast becoming the default destination for renters, by adding value and not expecting reward for no effort

### It's been a big year



And a credit to our customers, our staff and of course our Investors, we continue to deliver on our "renting made easy" promise to customers

- Record product sales to Renters
- Our new Apps are the highest rated real-estate Apps
- Record Renter Resume growth
- Last QTR our best ever (Revenue and EBITDA)
- Clear path forward, Tenancy period is our goal



#### Small company with a large voice, we are material in the market

#### Renting starting to become a mainstream attitude, for many it just makes sense

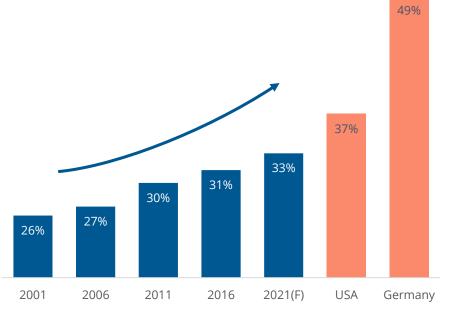
# Every day there are more people renting in Australia, and every day the

- average Renter is younger and wealthier
- The rise of the "logical renter" (people choosing to rent)
- Slowing economy, casualisation of the workforce

Renters are here to stay

- Flexibility a large driver
- Rentvestors (24% own/plan to have an Investment Property)

#### % of renter households in Australia<sup>\$</sup>



£ RENT data; \$ ABS Statistics, RENT estimates, Pew Research Centre (2016), Statista (2018);



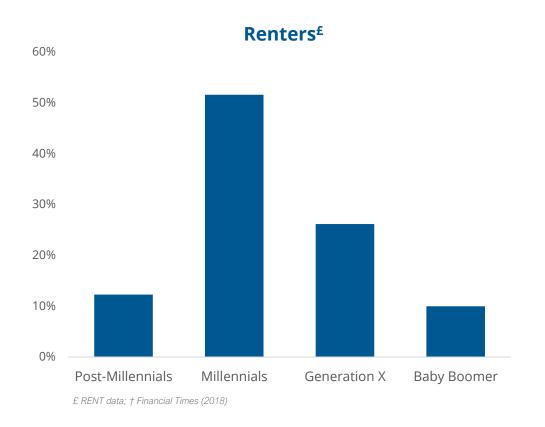
## and increasingly dominated by Millennials



# Already at 52% and increasing, Millennials (aged 22-37) are by far the largest segment of renters

- Millennials are the most urbanised generation ever<sup>+</sup>
- They are also the most educated and well travelled
- They want (expect) to move for work
- They value simplicity and consistency

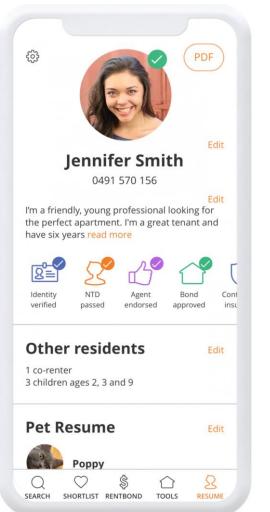




#### The Change generation – not constrained by traditional products and services





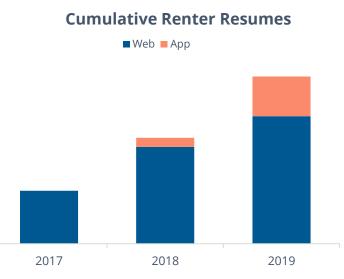


### GROW

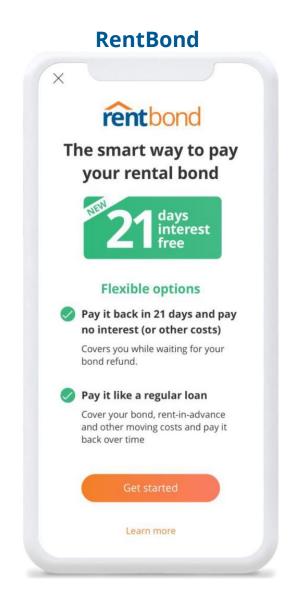
### Strong growth continues, new features added for sharing on social media

- Migration to App (for resume creation) continues, after only one year we are seeing nearly 50% of resumes created on our App
- Renter Resume remains our key tool for introducing products to customers, half of all product sales are via the resume process





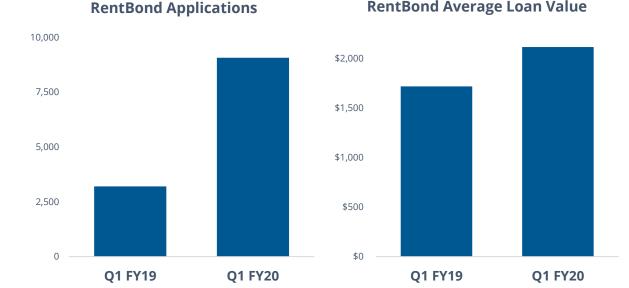






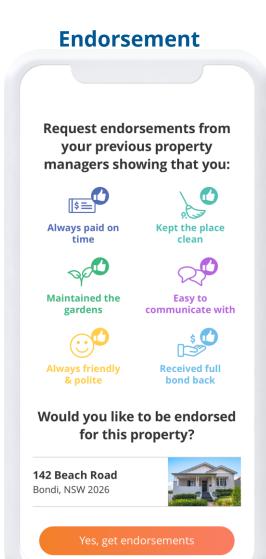
#### Major product upgrade, allows customers to "Move Now, Pay Later"

- Changing funders during FY19 allowing a broader range of moving costs and larger loan sizes to be financed
- New Move Now, Pay Later feature which allows repayment within 21 days at no cost, widens the appeal (now a true convenience product)



#### **RentBond Average Loan Value**

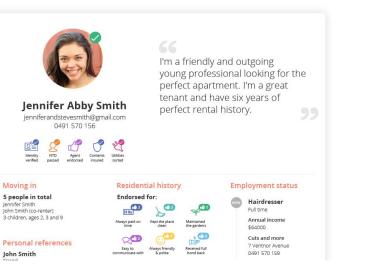




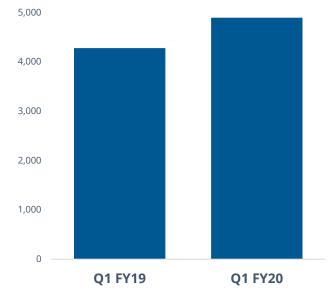
### NEW

### Improves utility of the RentCheck product, increases value for Renters

- Allows a customer to request an endorsement from their previous / current real estate agent, positive reporting via their Renter Resume
- Included as an additional feature when you purchase a RentCheck

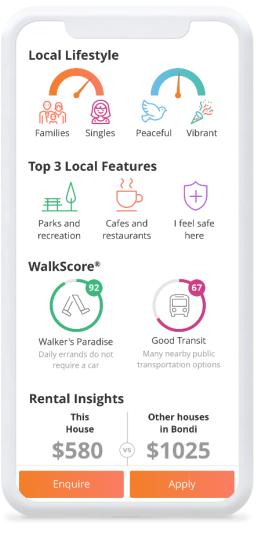








#### **Suburb Reviews**

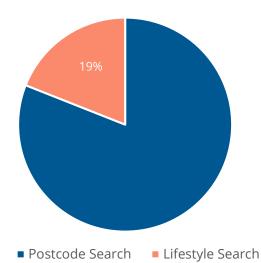


### GROW

#### Continues to grow, in discussion with 3<sup>rd</sup> parties, looking at "off site" monetisation opportunities

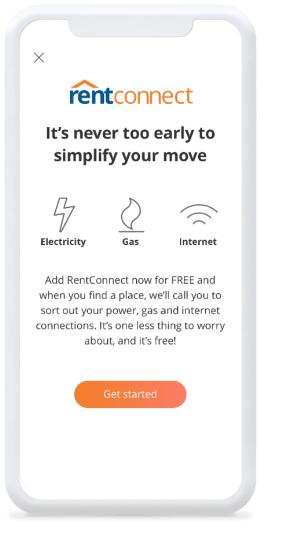
- Australia's largest lifestyle database, covers over 95% of the country and the data is constantly being refreshed (real data by real customers)
- It is starting to have an impact on how people look for properties growth in people searching for a lifestyle area rather than the traditional postcode

Suburbs: **8,000+** Customer Reviews: **200,000+** Category Reviews: **1,000,000+** 





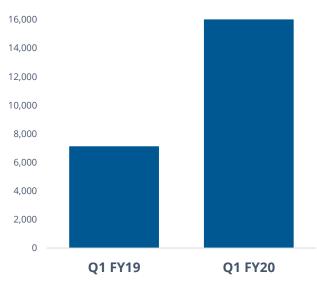
#### RentConnect



### SOON

### To launch ready for the new year rush, a new partner and a new way of doing things

- Significant change to our Utility connection products, allows us to capitalise on our strengths (engaging our customer at the start of their journey)
- Has the potential to disrupt the existing connection market, we will be returning value back to the consumer



#### **RentConnect Opt Ins**

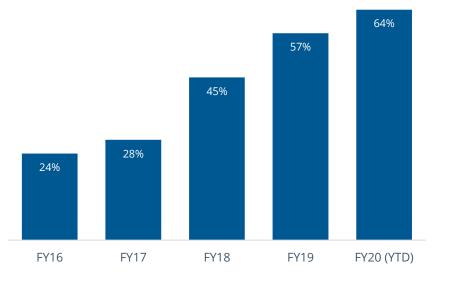
### Renters are responding overwhelmingly



# Growing numbers of new renters are engaging with our website and app, strong growth in all key customer metrics

- Strong Organic traffic growth, reduced marketing spend
- Our "Blog" rapidly becoming the #1 source for Renter Advice
- Strong "on site" metrics (bounce, dwell, pages per visit)
- Social Media and PR, room for improvement
- 65% new users per month reflects transactional audience



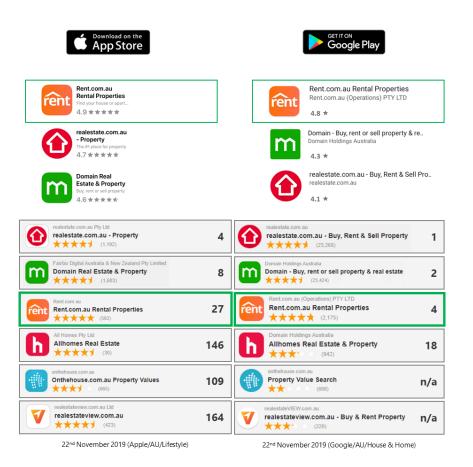


#### Strong traffic, our visitor numbers are x10 the number of properties rented each month

## Renters are responding overwhelmingly

# And our Apps, after only 12 months are a core part of our solution

- Broadens our customer appeal, modern interface
- Ranks strongly in both stores
- More Renter Resumes per User (than Web)
- Integrated platform allows inclusion of new services (RentPay)





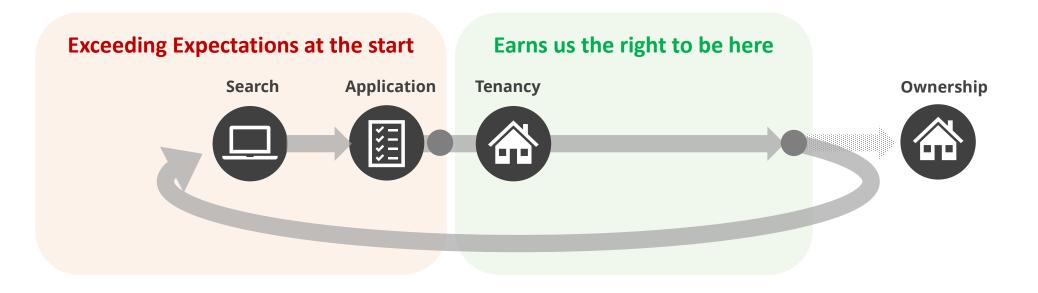


### Giving rent.com.au a stronger voice for change



We are "proudly" different, by focusing on value to our customer we:

- Build our awareness/support = builds our influence, facilitates greater change
- Build a relationship = we support our customer into Tenancy



#### Its about creating a self-reinforcing ecosystem, staying with our customers on their journey



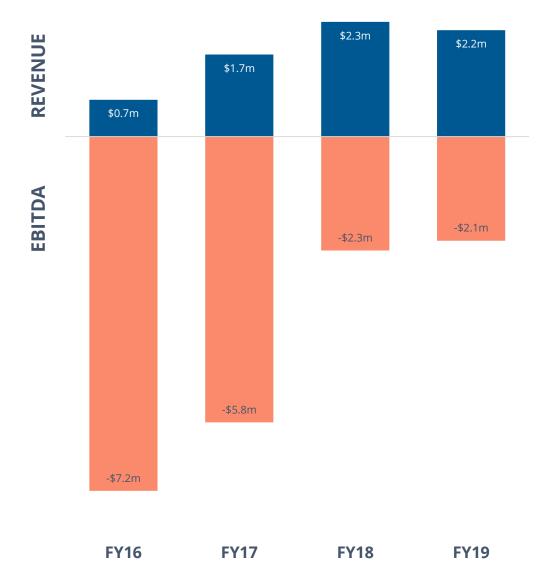
### **Financial Results**

### FY19 Financial Performance



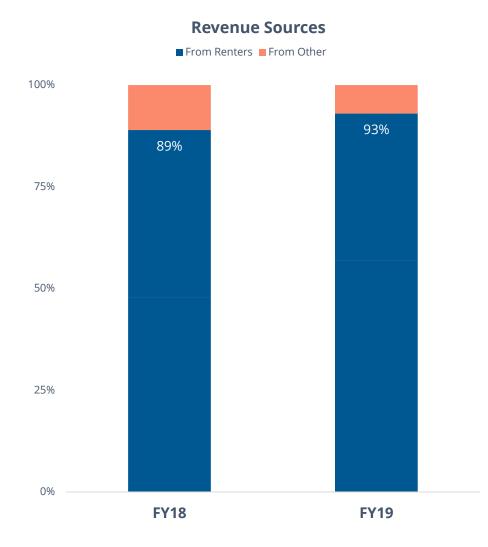
	FY19	FY18	
	\$'000	\$'000	Change
Revenue	2,164	2,335	-7%
Gross Margin	847	777	+9%
Gross Margin %	39%	33%	
Operating Costs	(2,969)	(3,100)	-4%
EBITDA	(2,122)	(2,323)	+10%

 Laser focus on profitability drove improvement at both a Gross Margin and at an EBITDA level, despite FY19 drop in Advertising Sales revenue.



## **Diversifying Revenue**

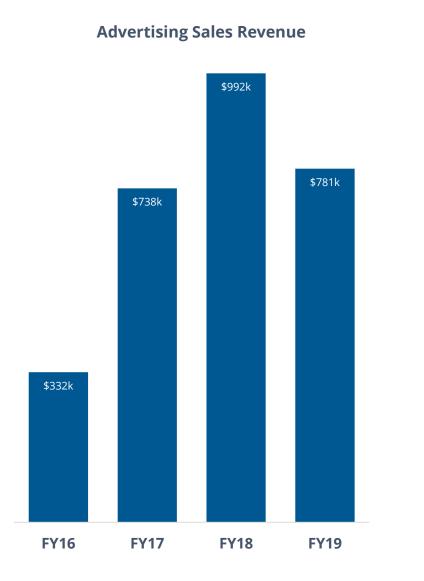




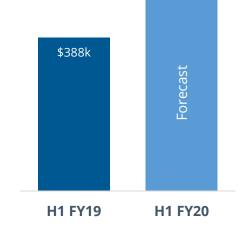
- Following refocus in FY17, RENT has been steadily diversifying revenue away from relying on Agents
- Sales of Products to Renters and sales from Advertising to Renters has now grown to 93% of revenue
- Leveraging our "renter army" to build financial performance

### Advertising Sales Revenue



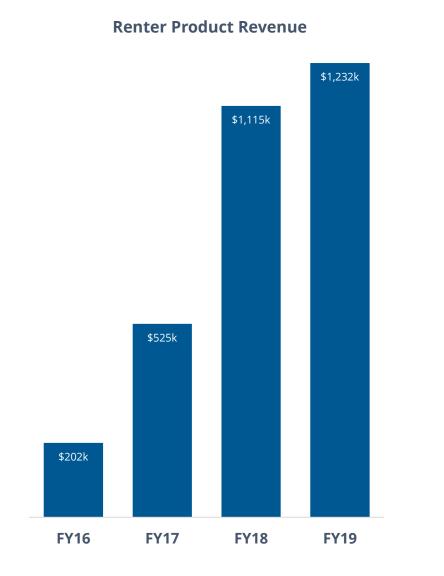


- FY19 advertising drop not restricted to RNT:
  - "Australia is in an advertising recession" Morgan Stanley August 2019
  - "National ad spend records lowest figures in a decade" AdNews April 2019
- Turn around taking shape, Oct19 best result in 18 months

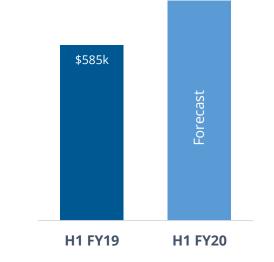


### **Renter Products Revenue**





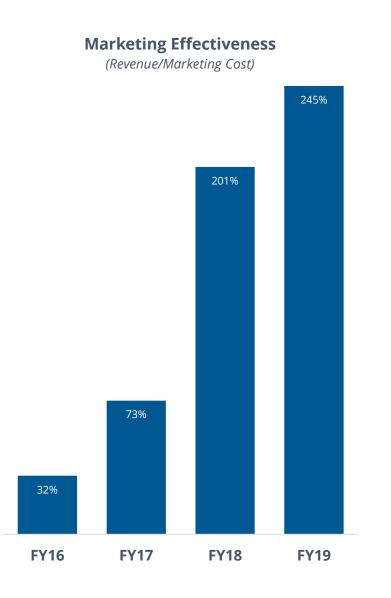
• Good start to FY20, projecting ~10% growth over 1H FY19



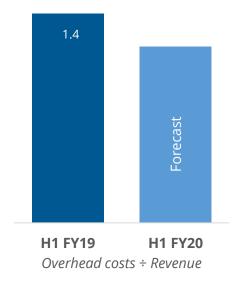
- Revenue increased and profit margins also improved:
  - New Equifax agreement for RentCheck components
  - Fair Go Finance agreement improves commissions without RNT taking additional credit or interest risks
  - RentConnect being overhauled focus on exclusive utility/internet partnerships and best product/deal for renters

## **Operating Efficiency**





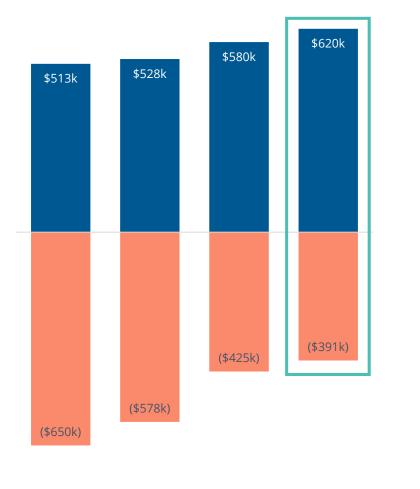
- Insourced search engine marketing after four successful years with Accordant will deliver further savings.
- Continued investment in search engine optimisation and non-listings content, social media etc.
- Overhead cost base remains lean and scalable, although still allows for investment in new products such as RentPay.







#### **Quarterly Results**



- Q1 FY20 was the best quarterly EBITDA
- Sept 2019 was the best monthly result ever
- Dec quarter usually slower but on track for:
  - H1 YoY revenue growth of 10% 20%
  - H1 YoY EBITDA improvement of 20% 30%



-

### What's Next

### The tenancy period, a significantly greater opportunity

### And is a logical extension of our customer relationship



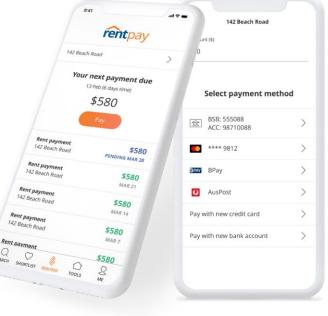
All statistics quoted are from RENT research, calculated using both internal and external/third party data. \* Customer value calculated as: RR = monthly Renter Products Revenue / RentPay = RentPay revenue / RentPay customers x average tenancy duration

#### The opportunity is massive – x20 on size, x20 on value and a x20 on engagement window

### RentPay is the foundation

Payments are a logical platform for RNT to transition with our customer into the Tenancy period

- Our prior acquisition has given us experience/capability
- Rental payments are something that every renter needs/uses
- Finding a new rental presents a key opportunity to onboard a customer
- Must be unique/different and offer true value back to the renter



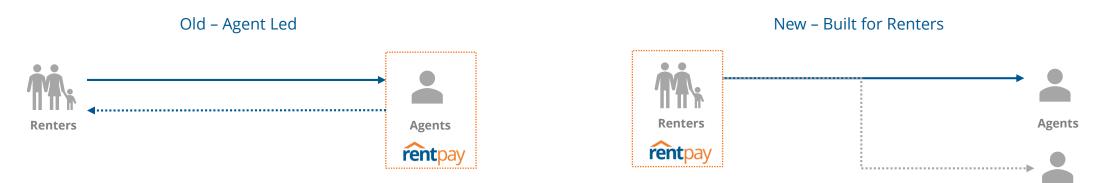


## but will morph in key areas



**Consumer Led** – traditional products require an Agent to be subscribed to the solution, then renters are coerced into using the product

- RentPay will become Consumer led, Renters will want to use the service
- RentPay will operate "invisibly", any Renter can use the product to pay any Agent (market portability)
- First in market for a true consumer facing solution, built for the Renter



## but will morph in key areas



# **Financial Flexibility** – We will break the link (in time and \$) between what a Renter pays, and an Agent receives

- RentPay will move from being only transactional, we will collect, hold and pay, supports new services
- Complete financial flexibility for the Renter but on-time guarantees to the Agent
- Puts Renters in control of their finances



### To deliver significant disruption and growth



# This has the potential to change how Renting works, increased financial flexibility and control for the renter

- Multiple Revenue Opportunities (Saving, Finance, Banking)
- Renting as a Service (RaaS), bundling of utilities
- Enables Property Management portal (+ new Revenue opportunities for Agents and Landlords)
- Potential for Partner Integration/Extension
- Allows repositioning of core products (right time, right place)

#### Our customers are telling us the features and functions they need

#### payment partners Potential RentPay Market Cap at different

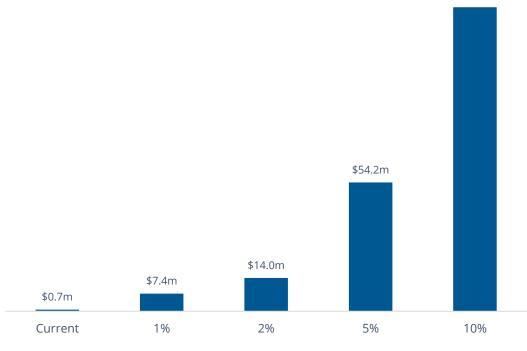
Development work is under way and we have a shortlist of potential

Tenancy is the logical extension of our effort to date

Market Penetration Rates (% Renters)

- Launch H2 FY20
- App-based for Renters
- Significant Growth Opportunity
- Some interest from external investors

#### This has the potential to drastically change - the market and our business



\$127.9m



.....

### Summary





- Delivering the best search experience, features and information available for renters anywhere in the market – #1 ranked AU real estate app
- Strong growth in customer engagement metrics (new Renter Resumes, organic traffic, advice pageviews etc), growing our Renter army.
- Our performance to date will give us the ability to extend our customer relationship into the tenancy period, unlocking additional growth potential
- Remain focused on revenue growth and profitability BUT maintain investment in the development of new opportunities (remain open to accretive partnerships)

# Thanks

Contact: investors@rent.com.au www.investors.rent.com.au

